

Financial Statements

December 31, 2020

Table of Contents December 31, 2020

	Page
Independent Auditors' Report	1
Financial Statements	
Statement of Financial Position	2
Statement of Activities	3
Statement of Functional Expenses	4
Statement of Cash Flows	6
Notes to Financial Statements	7

Cupit, Milligan, Ogden & Williams

Certified Public Accountants

Shareholders

Edward R. Cupit, CPA (1943-2010) Ronald A. Milligan, CPA Thomas M. Ogden, CPA Melvin L. Williams, CPA

Independent Auditors' Report

To the Board of Directors of the Nevada Humane Society

We have audited the accompanying financial statements of the Nevada Humane Society (a nonprofit organization), which comprise the statement of financial position as of December 31, 2020, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Nevada Humane Society as of December 31, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Cupit, Sillian, Ogdan + hullins

Reno, Nevada July 27, 2021

Assets Restrictions Restrictions Total Current Assets \$ 1,540,953 \$ 204,746 \$ 1,745,699 \$ Contracts receivable \$ 252,059 Prepaid expenses 43,381 - 43,381	Memorandum Only) Total 1,998,768 6,268 28,612 117,905 7,505 2,159,058 1,106,368
Cash and cash equivalents \$ 1,540,953 \$ 204,746 \$ 1,745,699 \$ Contracts receivable 252,059 - 252,059	6,268 28,612 117,905 7,505 2,159,058
Contracts receivable 252,059 - 252,059	6,268 28,612 117,905 7,505 2,159,058
	28,612 117,905 7,505 2,159,058
Prepaid expenses 43,381 - 43,381	117,905 7,505 2,159,058
	7,505 2,159,058
Prepaid facility lease, current portion 117,905 - 117,905	2,159,058
Other current assets 12,775 - 12,775	
Total Current Assets 1,967,073 204,746 2,171,819	1,106,368
Property and Equipment, net 975,409 - 975,409	
Other Assets	
Investments 8,661,045 1,966,928 10,627,973	9,774,634
Land held for investment 6,000 - 6,000	6,000
Prepaid facility lease, net of current portion 2,259,845 - 2,259,845	2,377,750
Total Other Assets 10,926,890 1,966,928 12,893,818	12,158,384
Total Assets \$13,869,372 \$2,171,674 \$16,041,046 \$	15,423,810
Liabilities and Net Assets	
Current liabilities	
Accounts payable \$ 143,932 \$ - \$ 143,932 \$	149,745
Accrued employee benefits 128,067 - 128,067	101,582
Accrued payroll liabilities 44,048 - 44,048	150,388
Deferred revenue 37,300 - 37,300	-
Accrued interest <u>4,796</u> - <u>4,796</u>	
Total Current Liabilities 358,143 - 358,143	401,715
Long-term Liabilities	
Paycheck Protection Program note payable 670,114 - 670,114	
Total Long-term Liabilities 670,114 - 670,114	
Total Liabilities 1,028,257 - 1,028,257	401,715
Net Assets	
Without Donor Restrictions	
Board designated endowment 9,113,454 - 9,113,454	7,994,335
Undesignated 3,727,661 - 3,727,661	4,965,475
With Donor Restrictions	2,062,285
Total Net Assets 12,841,115 2,171,674 15,012,789	15,022,095
Total Liabilities and Net Assets \$ 13,869,372 \$ 2,171,674 \$ 16,041,046 \$	15,423,810

For the year ended December 31, 2020 (with comparative totals for the year ended December 31, 2019)

	2020			2019
	Without Donor Restrictions	With Donor Restrictions	Total	(Memorandum Only) Total
Support and Revenue				
Grants and contributions Program income and fees (net of fee discounts of \$232,747 and \$348,413	\$ 3,295,613	\$ 11,747	\$ 3,307,360	\$ 4,455,114
in 2020 and 2019, respectively)	1,268,994	-	1,268,994	1,602,622
Special events Revenue	213,324		213,324	377,143
Cost of direct benefits to donors	(75,266)	-	(75,266)	(201,980)
Cost of direct beliefits to dollors	(13,200)		(75,200)	(201,960)
Net special events revenue	138,058	_	138,058	175,163
Net assets released from restrictions	138,275	(138,275)	-	-
		(100,210)		
Total Support and Revenue	4,840,940	(126,528)	4,714,412	6,232,899
Expenses				
Program Services				
Public Service	239,183	-	239,183	287,543
Animal Care	4 0 4 0 0 4 0		1 0 1 0 0 1 0	4 000 007
Clinics	1,810,248	-	1,810,248	1,889,997
Shelters	3,142,206	-	3,142,206	3,099,346
Supporting Services				
General and administrative	803,719	-	803,719	805,336
Fundraising	84,766		84,766	237,724
Total Expenses	6,080,122		6,080,122	6,319,946
Other Income (Expense)				
Net investment income	1,120,955	235,917	1,356,872	1,520,733
Gain on sale of property and equipment	-	-	-	4,286
Other expense (income)	(468)		(468)	1,747
Total Other Income (Expense)	1,120,487	235,917	1,356,404	1,526,766
Changes in Net Assets	(118,695)	109,389	(9,306)	1,439,719
Net Assets, Beginning of Year	12,959,810	2,062,285	15,022,095	13,582,376
Net Assets, End of Year	\$ 12,841,115	\$ 2,171,674	\$ 15,012,789	\$ 15,022,095

Statement of Functional Expenses

For the year ended December 31, 2020 (with comparative totals for the year ended December 31, 2019)

	Program Services				
				al Care	Total Program
	Pub	lic Service	Clinics	Shelters	Services
Salaries and wages	\$	194,437	\$ 1,102,772	\$ 1,561,211	\$ 2,858,420
Payroll taxes	•	12,270	67,759	105,545	185,574
Employee benefits		19,865	87,342	177,017	284,224
Total Salaries and Related Costs		226,572	1,257,873	1,843,773	3,328,218
Accounting		_	_	-	_
Advertising		-	-	4,258	4,258
Bank and credit card charges		-	-	8,050	8,050
Communication expense		2,885	1,536	54,141	58,562
Computer services		-	1,274	19,875	21,149
Depreciation		-	40,589	105,532	146,121
Donated supplies and services		-	-	386,183	386,183
Dues and subscriptions		1,800	2,305	275	4,380
Equipment rental and maintenance		-	12,400	42,498	54,898
Facility lease		-	23,581	270,339	293,920
Insurance		4,958	4,958	37,821	47,737
Janitorial and facility maintenance		-	90	118,815	118,905
Meals and entertainment		-	-	143	143
Miscellaneous		-	-	319	319
Office expense		7	171	1,247	1,425
Postage		-	57	2,232	2,289
Printing		-	-	283	283
Professional services		595	82,757	35,697	119,049
Property taxes		-	-	113	113
Staff development		-	5,565	1,718	7,283
Supplies		2,306	356,174	119,523	478,003
Travel		60	925	18,186	19,171
Uniforms		-	-	1,211	1,211
Utilities		-	19,993	69,974	89,967
Volunteer expense		-			
Total Expenses	\$	239,183	\$ 1,810,248	\$ 3,142,206	\$ 5,191,637

	Supporting Services			To	otals
	General and Administrative	Fund- Raising	Total Supporting Services	2020	(Memorandum Only) 2019
Salaries and wages Payroll taxes Employee benefits	\$ 447,428 28,240 58,760	\$ 42,075 3,005	\$ 489,503 31,245 58,760	\$ 3,347,923 216,819 342,984	\$ 3,384,609 250,103 366,853
Total Salaries and Related Costs	534,428	45,080	579,508	3,907,726	4,001,565
Accounting Advertising Bank and credit card charges Communication expense Computer services Depreciation	21,800 62,253 23,401 4,437 12,932 16,235	5,449 696 143 11,413	21,800 67,702 24,097 4,580 24,345 16,235	21,800 71,960 32,147 63,142 45,494 162,356	22,840 58,466 31,026 45,341 42,653 176,246
Donated supplies and services Dues and subscriptions Equipment rental and maintenance Facility lease	1,814 9,436 17,051	10,699 149 - -	10,699 1,963 9,436 17,051	396,882 6,343 64,334 310,971	303,929 9,160 60,400 237,021
Insurance Janitorial and facility maintenance Meals and entertainment	2,238 114 346	-	2,238 114 346	49,975 119,019 489	51,875 110,083 2,209
Miscellaneous Office expense Postage Printing	4,990 4,873 17,643 22,431	248 - - 10,529	5,238 4,873 17,643 32,960	5,557 6,298 19,932 33,243	- 10,871 44,901 106,277
Professional services Property taxes Staff development	12,473 401 988	360 -	12,833 401 988	131,882 514 8,271	183,053 467 13,660
Supplies Travel Uniforms	4,579 3,633 11,153	- - -	4,579 3,633 11,153	482,582 22,804 12,364	627,175 52,923 8,325
Utilities Volunteer expense	9,996 4,074		9,996 4,074	99,963 4,074	111,521 7,959
Total Expenses	\$ 803,719	\$ 84,766	\$ 888,485	\$ 6,080,122	\$ 6,319,946

	2020	(Memorandum Only) 2019
Cash Flows from Operating Activities		
Changes in net assets	\$ (9,306)	\$ 1,439,719
Adjustments to reconcile changes in net assets to net cash		
(used) provided by operating activities		
Depreciation	162,356	176,246
Amortization of prepaid facility lease	117,905	117,905
Gain on sale of property and equipment	-	(4,286)
Net realized and unrealized gain on investments	(1,273,247)	(1,366,612)
Changes in operating assets and liabilities		
Contracts receivable	(245,791)	273,569
Prepaid expenses	(14,769)	42,758
Other current assets	(5,270)	8,583
Accounts payable	(5,813)	(4,805)
Accrued payroll liabilities and employee benefits	(79,855)	34,455
Deferred revenue	37,300	-
Accrued interest	4,796	
Net Cash (Used) Provided by Operating Activities	(1,311,694)	717,532
Cash Flows from Investing Activities		
Purchase of property and equipment	(31,397)	(19,224)
Proceeds from disposal of property and equipment	-	5,000
Net proceeds from investments	419,908	149,700
Net Cash Provided by Investing Activities	388,511	135,476
Cash Flows from Financing Activities		
Proceeds from Paycheck Protection Program note payable	670,114	
Net Cash Provided by Investing Activities	670,114	
Net Change in Cash and Cash Equivalents	(253,069)	853,008
Cash and Cash Equivalents, Beginning of Year	1,998,768	1,145,760
Cash and Cash Equivalents, End of Year	\$ 1,745,699	\$ 1,998,768
Supplemental Disclosure of Cash Flow Information Cash paid during the year for		
Income taxes	\$ -	\$ -
Interest	\$ -	\$ -

1. Nature of Operations and Summary of Significant Accounting Policies

Nature of Activities

The Nevada Humane Society (NHS) was established on February 19, 1932, as a domestic non-profit corporation. NHS is the only open-admission, no-kill shelter in the state of Nevada and was originally created to address the suffering of local stray animals. In 2007, the Board of Directors changed the mission of the organization to one of lifesaving, promoting animal welfare while finding homes and providing care for homeless pets in Northern Nevada. In 2014, NHS expanded to include Carson City, Nevada under a public/private partnership between NHS and Carson City Animal Services (CCAS) under which NHS assumed leadership of Animal Services.

Description of Program and Supporting Services

Program Services

- Public Service includes all functions related to:
 - The Trap-Neuter-Return program (TNR) which allows feral cats to be spayed and neutered and provided with rabies and FVRCP vaccinations.
 - Animal Services in Carson City, NV including: dog licensing, bite investigations, reporting lost and found animals and enforcement of state and local animal regulations, except wildlife.
 - o Low-cost spay, neuter and vaccination services are provided to the public.
 - The PUPS on Parole program pairs dogs from NHS with qualified inmates with the goal to help dogs that have behavioral challenges receive training and behavior modification so they can be placed up for adoption.
- Animal Care includes all functions related to:
 - The NHS clinic which provides spay or neuter surgeries, vaccinations and care for all dogs and cats passing through the shelter.
 - The NHS shelters provide care primarily to dogs and cats, but also to rabbits, gerbils, hamsters, reptiles, birds and other small animals. All animals receive loving care from trained animal care staff and volunteers. Adoption counselors help match animals to their forever homes based on age and lifestyle. At NHS shelters, the Animal Help Desk provides free assistance and information to anyone who has a question regarding their pet or other animals in the community with the intent of keeping pets in their homes and out of shelters.

Supporting Services

- General and Administrative These services include functions necessary to maintain an equitable employment program, ensure an adequate working environment, provide coordination of the NHS's programs, and manage the financial and budgetary responsibilities.
- Fundraising These services include functions related to generating financial support for NHS and include costs related to special events and donor relations.

Notes to Financial Statements December 31, 2020

Basis of Accounting

NHS prepares its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. In preparing these financial statements, NHS has evaluated events and transactions for potential recognition or disclosure through July 27, 2021, the date the financial statements were available to be issued.

Financial Statement Presentation

NHS follows the recommendations of the Financial Accounting Standards Board in its Accounting Standards Codification (ASC) No. 958, Not for Profit Entities. Under ASC No. 958, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions as follows:

- Net Assets Without Donor Restrictions Net assets that are not subject to donor-imposed stipulations.
- Net Assets With Donor Restrictions Net assets subject to donor-imposed stipulations that may or will be
 met either by actions of NHS or the passage of time. When a restriction expires, net assets with donor
 restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities
 as net assets released from restrictions.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include all cash balances and highly liquid investments with an initial maturity of three months or less. NHS maintains its cash and cash equivalents in bank deposit accounts and brokerage money market accounts which, at times, may exceed insured limits. NHS has not experienced any losses in such accounts and does not believe that it is exposed to any significant credit risk on its cash and cash equivalents. Bank deposit accounts and money market accounts are insured by the Federal Deposit Insurance Corporation (FDIC) and the Securities Investor Protection Corporation (SIPC). The uninsured balance at December 31, 2020 totaled \$730,863.

Contracts Receivable

Support under contracts are recorded when the related amounts are due from the contracting agencies. NHS does not anticipate any collection losses with respect to the receivable balance and therefore, no allowance for doubtful accounts was established at December 31, 2020.

<u>Investments</u>

Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of financial position. Unrealized gains and losses are included in changes in net assets in the statement of activities. Investment income and gains restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions are met either by the passage of time or by use in the reporting period in which the income and gains are recognized. Information about the fair value of investments and the unrealized gains and losses is discussed in Note 3. The fair value of substantially all securities is determined

Notes to Financial Statements December 31, 2020

by quoted market prices. The estimated fair value of securities without quoted market prices is based on similar types of securities that are traded in the market.

NHS owns donated property in Lyon County, Nevada valued at \$6,000 at December 31, 2020.

Endowment

As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. NHS's endowment funds consists of the Dorothy Benson Humane Endowment Trust (Benson Endowment), established in 1987, and a Board designated endowment, established in 2016.

Investment policies related to the endowed funds are as follows:

Return Objective and Risk Parameters

NHS has adopted investment and spending policies, approved by the Board of Directors, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets over the long term.

The specific goal of NHS is to provide for the good of the wealth entrusted to it. The primary investment objective is to preserve endowment assets by limiting exposure to unnecessary risk. Under this policy, the endowment assets are invested in corporate and government obligations, domestic and international mutual funds, and real asset funds.

Strategies Employed for Achieving Objectives

The endowment fund investment strategy is reviewed and evaluated by the Finance Committee of the Board of Directors at least annually with its investment advisors to ensure the portfolio's proper diversification, security and return on investment.

Interpretation of Relevant Law

In the absence of explicit donor stipulations to the contrary, NHS follows the Uniform Prudent Management of Institutional Funds Act (UPMIFA) by enforcing the intent of the donor. Accordingly, NHS may appropriate accumulated funds for expenditures as determined to be prudent for the uses, benefits, purposes and duration for which the endowment fund is established.

NHS takes into consideration the following factors in its determination to appropriate or accumulate donor-restricted endowment funds in accordance with UPMIFA:

- The duration and preservation of the fund
- The purposes of NHS, the board designated and donor-restricted endowment funds
- General economic conditions, including the possible effect of inflation and deflation
- The expected total return from income and appreciation of investments
- NHS's investment policies
- Other resources of NHS

Spending Policy

Earnings from the Benson Endowment are distributed monthly and are considered to be available for unrestricted use. The principal may be distributed only upon approval of the endowment trust Trustee and approval of a two-thirds majority vote of the Board of Directors of NHS.

Underwater Endowment Funds

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires to be retained as perpetual funds. Such deficiencies are reflected as decreases in net assets with donor restrictions for the period. At December 31, 2020, there were no endowment fund deficiencies.

Property and Equipment

Property and equipment with an acquisition cost in excess of \$1,000 and with an expected useful life of more than one year are capitalized at cost. Donated property is recorded at its estimated fair value at the date it is received. Property and equipment are depreciated over their estimated useful lives of three to thirty-nine years using the straight-line method.

Maintenance and repairs are charged to expense as incurred. Renewals and betterments that materially extend the lives of the assets are capitalized.

Compensated Absences

Depending on job classification, length of services and other factors, employees are entitled to paid vacations. Accrued employee benefits represent NHS's liability for the cost of unused employee vacation at year end.

Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Contributions restricted by a donor for specific purposes or future periods are reported as net assets with donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Contributions restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions are met either by the passage of time or by use in the reporting period in which the income is recognized.

Program Income and Fees and Special Events Income

Revenue from contracts with customers consists of adoption, clinic, contract and other fees and special event registrations. Revenues are recognized when control of the promised goods or services is transferred to customers, in an amount that reflects the consideration NHS expects to be entitled to in exchange for those goods or services. These revenues are recognized net of discounts and refunds. Revenue is recognized using the five-step approach, as follows:

- Identification of the contract with a customer
- Identification of the performance obligations in the contract
- Determination of the transaction price
- Allocation of the transaction price to the performance obligations in the contract
- Recognition of revenue when, or as, performance obligations are satisfied.

Notes to Financial Statements December 31, 2020

Performance Obligations and Significant Judgments

A performance obligation is a promise in a contract to transfer a distinct good or service to the customer. A contract's transaction price is allocated to each performance obligation identified in the arrangement based on the relative standalone selling price of each distinct good or service and recognized as revenue when, or as, the performance obligation is satisfied.

Special event revenues are recognized at a point in time when the related event is held. Adoption, clinic and other fees are considered to have a single performance obligation and are recognized when the services are complete.

Contract Balances

The timing of billings, cash collections, and revenue recognition result in contract assets and contract liabilities reported in the statement of financial position as receivables and deferred revenue. Contract assets consists of contract receivables which are recognized only to the extent that it is probable that NHS will collect substantially all of the consideration to which it is entitled in exchange for the services provided. Contract liabilities consists of deferred revenue which represents deposits taken for special events occurring after year end.

In-Kind Contributions

Donated materials are included in grants and contributions in the accompanying statement of activities at their estimated fair values at the date of receipt with a corresponding amount recorded as expense.

Contributions of services are recognized as in-kind revenue when the services received create or enhance nonfinancial assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation in accordance with ASC No. 958-605-25-16, Not for Profit Entities – Contributions Received. Contributions of services are measured at their fair market value.

A significant portion of NHS's functions and programs are conducted by unpaid volunteers. Time donated by volunteers, including those serving on the board of directors, has not been recognized as it does not meet the criteria established by the ASC.

Advertising

Advertising costs are charged to program and supporting services when incurred. Advertising costs totaled \$71,960 for the year ended December 31, 2020.

Exempt Status

NHS is a not-for-profit organization, exempt from federal income tax under Internal Revenue Code Section 501(c)(3), and has been classified as an organization that is not a private foundation under Section 509(a)(2) receiving a substantial part of its support from the general public as provided by Internal Revenue Codes Section 170(b)(1)(A(VI). Accordingly, no liability for federal income taxes has been provided in the financial statements.

Management has determined that NHS does not have any uncertain tax positions and associated unrecognized benefits that materially impact the financial statements or related disclosures.

Expense Allocation

The costs of providing various programs and activities have been summarized on a functional basis in the statement of activities. Expenses that can be identified with a specific program are applied directly according to their natural expense classification. Non-specific costs have been allocated among the programs and supporting services benefited on the basis of actual expenditures and on estimates used by management.

Comparative Totals

The financial statements include certain prior-year summarized comparative information. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with NHS's financial statements for the year ended December 31, 2019 from which the summarized information was derived.

Reclassification of Prior Year Amounts

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations.

2. Liquidity and Availability of Resources

The following reflects NHS's financial assets at December 31, 2020, reduced by amounts not available for general use due to contractual or donor-imposed restrictions within one year of the statement of financial position:

Financial assets at year end	\$ 1,997,758
Less those unavailable for general expenditure within one year due to:	
Contractual or donor-imposed restrictions:	
Cash and cash equivalents included in the donor restricted	
endowment fund	(192,999)
Cash and cash equivalents restricted for grants	(11,747)
Board designations:	
Cash and cash equivalents included in the quasi	
endowment fund	(452,409)
Financial assets available to meet cash needs for	
general expenditure within one year	\$ 1,340,603

As part of NHS's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition to the financial assets reported above, at December 31, 2020, NHS had \$8,661,045 in board designated investments which can be used for general expenditures at the discretion of the board. Additionally, at December 31, 2020, NHS had \$1,966,928 in donor restricted investments. The principal balance can be made available to NHS upon request and approval of the Trustee and two-thirds majority vote of the Board of Directors.

3. Fair Value and Investments

Fair value accounting establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1	Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;
Level 2	Quoted prices in markets that are not active, or inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability; and
Level 3	Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (supported by little or no market activity).

At December 31, 2020, NHS's financial instruments consisted of level 1 measurements. NHS did not have any Level 2 or Level 3 financial instruments measured at fair value on a recurring or nonrecurring basis for the year ended December 31, 2020.

The following are major categories of assets measured at fair value (level 1) on a recurring basis for the year ended December 31, 2020:

		 Board Designated	 ith Donor		Total
Fixed Income:	Domestic exchange traded funds Domestic high yield mutual funds Foreign emerging debt mutual funds Hedged debt mutual funds	\$ 3,565,808 - - - 3,565,808	\$ 681,088 40,946 105,457 55,570 883,061	\$	4,246,896 40,946 105,457 55,570 4,448,869
Equities:	Domestic individual holdings Domestic exchange traded funds Developed markets individual holdings Developed markets exchange traded funds Foreign emerging individual holdings	 5,095,237 - - - 5,095,237	485,623 347,406 70,521 72,544 62,040 1,038,134	_	485,623 5,442,643 70,521 72,544 62,040 6,133,371
Real assets mu Cash alternative		 - 452,409	45,733 192,999		45,733 645,408
Total		\$ 9,113,454	\$ 2,159,927	\$	11,273,381

Net investment income for the year ended December 31, 2020 consists of the following:

	Board	With Donor	
	Designated	Restrictions	Total
Net realized gains Net unrealized gains Interest and dividends Investment fees	\$ 365,638 698,059 105,713 (50,292)	\$ 45,426 164,124 44,694 (18,327)	\$ 411,064 862,183 150,407 (68,619)
Net investment income	1,119,118	235,917	1,355,035
Interest income, cash and cash equivalent accounts	1,837		1,837
Net investment income	\$ 1,120,955	\$ 235,917	\$ 1,356,872

4. Endowment Fund

Composition of and changes in endowment funds for the year ended December 31, 2020 were as follows:

	Boa Desig		With Donor Restrictions	 Total
Endowment net assets, beginning of year Investment returns:	\$ 7,9	94,336 \$	1,951,229	\$ 9,945,565
Interest and dividends	1	05,713	44,694	150,407
Net realized gains	3	65,638	45,426	411,064
Net appreciation	6	98,059	164,124	 862,183
Total return on endowment	1,1	69,410	254,244	1,423,654
Transfers in		-	-	-
Contributions		-	- (07.040)	- (07.040)
Distributions		-	(27,219)	(27,219)
Investment fees		50,292)	(18,327)	 (68,619)
Endowment net assets, end of year	\$ 9,1	13,454 \$	2,159,927	\$ 11,273,381

5. Property and Equipment

Property and equipment consisted of the following at December 31, 2020:

Leasehold improvements	\$	480,102
Furniture and equipment		766,845
Vehicles		707,227
Land		258,278
Total property and equipment		2,212,452
Less accumulated depreciation	((1,237,043)
Property and equipment, net	\$	975,409

Depreciation expense for the year ended December 31, 2020 was \$162,356.

NHS acquired donated real property located at 2825 Longley Lane, restricted to the use of charitable or civic purposes that provide animal services to the community, storage for pet and shelter donations, training center, rehabilitation center, or an animal clinic facility. The property cannot be transferred, sold, exchanged or encumbered without written consent from the donor.

6. Paycheck Protection Program - Note Payable

NHS obtained a promissory note under the Small Business Administration (SBA) Paycheck Protection Program in the amount of \$670,114. The loan accrues interest at a rate of .98% and matures on April 14, 2022. The Organization may apply for forgiveness of the amount due on the loan in an amount equal to the sum of the following costs incurred by the Organization: payroll, rent and utilities. For any amount not forgiven, monthly payments commence on the date the SBA remits the loan forgiveness amount to the lender.

On May 3, 2021, the SBA notified the Organization that the full amount of the Paycheck Protection Program note payable in the amount of \$670,114 and accrued interest of \$6,640 had been forgiven.

7. Net Assets with Donor Restrictions

Net assets with donor restrictions include the Benson Endowment and donor restricted grants.

8. Private Grants

NHS was the recipient of a number of grants during the year. Most of these grants are subject to spending restrictions. If it were determined by the grantor that the funds had not been expended for the purpose intended, NHS could be liable for a refund of part or all of such grant funds. Management does not anticipate any problems of this nature.

9. Donated Supplies and Services

The estimated fair value of donated supplies, services and property received are recorded as contributions. During the year ended December 31, 2020, NHS received approximately \$396,882 of in-kind contributions for use in its operations.

During the year ended December 31, 2020, volunteers donated 17,458 hours of time valued at approximately \$394,724 to NHS. No amounts are reflected for these services in the statement of activities because the criteria for recognition of such volunteer efforts has not been satisfied. If the donated services were reflected in the statement of functional expenses, program service expenses would represent approximately 86% of total expenses each year.

10. Program Income and Fees

Program income and fees consist of the following at December 31, 2020:

Program	Gross Program Income and Fees		Fee Discounts		Net Program Income and Fees	
Adoption service fees	\$	437,063	\$	(125,400)	\$	311,663
Clinic service fees		327,549		(107,347)		220,202
Contract fees		728,825		-		728,825
Other fees		8,304				8,304
	\$	1,501,741	\$	(232,747)	\$	1,268,994

Included in contract fees, are fees earned under a professional animal service and enforcement agreement with Carson City under which, NHS functions as the Animal Services Manager of Animal Services for a monthly fee of \$58,333. Under the agreement, NHS provides enforcement staff to perform the necessary duties to protect the welfare and safety of animals and citizens in carrying out the requirements and needs of Title 7 – Animals of the Carson City Municipal Code. The agreement ends on October 30, 2029 unless the agreement is amended, superseded or terminated. At the end of that term, the agreement will automatically renew for 60 day periods until the agreement is terminated, renewed or renegotiated.

11. Special Events

Under normal conditions, NHS holds various fundraising events to help assist current operations including; Heels & Hounds, the Duck Race and Wags & Whiskers. During the year ended December 31, 2020, all events were cancelled or postponed with the exception of the Duck Race which was held virtually.

12. Leases

NHS leases its facilities from Washoe County, Nevada. As part of the agreement, NHS has prepaid lease payments of \$9,825 per month through January 2041. The prepaid lease payments for twelve months have been reflected as a prepaid expense in current assets, the remaining balance has been reflected in other assets on the statement of financial position. The lease, originating in January 2006, is for a period of fifteen years with two renewal options – each for ten years. Annual lease payments for the year ended December 31, 2020 were \$117,905. The lease payments are expected to continue at the same annual rate through the year 2041.

NHS entered into an operating lease on October 30, 2019 with Carson City, Nevada to lease the Carson City Animal Shelter facility for a period of ten years ending on October 30, 2029. The fair value of rent, included in grants and contributions in the accompanying financial statements, was \$180,000 for the year ended December 31, 2020. In addition, as noted in Note 10, NHS has entered into a professional service arrangement with the City of Carson City, Nevada, to provide animal services. If the professional services arrangement is terminated, the Carson City facilities agreement terminates.

13. Risk and Uncertainties

COVID-19

The novel strain of the coronavirus (COVID-19) has spread globally and has resulted in authorities imposing, and businesses and individuals implementing, numerous unprecedented measures to try to contain the virus, such as travel bans, quarantines, social distancing orders, and shutdowns. These measures have impacted and may further impact NHS's workforce, special events and general operations. The pandemic has increased global economic and demand uncertainty; however, the degree to which the Organization's operations will be impacted is currently unknown.

14. Subsequent Event

On February 16, 2021, NHS obtained an additional promissory note under the Small Business Administration (SBA) Paycheck Protection Program in the amount of \$670,112. The loan accrues interest at a rate of .98% and matures on February 16, 2026. The Organization may apply for forgiveness of the amount due on the loan in an amount equal to the sum of the following costs incurred by the Organization during the 24-week period following the disbursement date: payroll, rent and utilities. For any amount not forgiven, monthly payments commence on the date SBA remits the loan forgiveness amount to the lender.